### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC.

## FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

YEARS ENDED SEPTEMBER 30, 2023 AND 2022



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#### INDEPENDENT AUDITORS' REPORT

Board of Directors Girl Scouts of Eastern Pennsylvania, Inc. Miguon, Pennsylvania

### Report on the Audit of the Financial Statements

#### **Opinion**

We have audited the accompanying financial statements of Girl Scouts of Eastern Pennsylvania, Inc., which comprise the statement of financial position as of September 30, 2023 and 2022, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scouts of Eastern Pennsylvania, Inc. as of September 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Girl Scouts of Eastern Pennsylvania, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Girl Scouts of Eastern Pennsylvania, Inc.'s ability to continue as a going concern for one year after the date the financial statements are available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
  to fraud or error, and design and perform audit procedures responsive to those risks. Such
  procedures include examining, on a test basis, evidence regarding the amounts and disclosures
  in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of Girl Scouts of Eastern Pennsylvania, Inc.'s internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Girl Scouts of Eastern Pennsylvania, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

King of Prussia, Pennsylvania January 31, 2024

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF FINANCIAL POSITION SEPTEMBER 30, 2023 AND 2022

|   | <br>2023         | 2022             |
|---|------------------|------------------|
| ASSETS  | <br>_            | <br>_            |
| Cash and Cash Equivalents Accounts Receivable, Net of Allowance of \$31,355 and                         | \$<br>4,315,631  | \$<br>2,030,541  |
| \$5,365 in 2023 and 2022, Respectively Pledges Receivable, Net of Allowance of \$25,000 and \$39,000 in | 18,493           | 23,498           |
| 2023 and 2022, Respectively   | 210,112          | 219,773          |
| Merchandise Held for Resale   | 332,100          | 304,358          |
| Prepaid Expenses and Other Assets   | 161,880          | 131,056          |
| Investments   | 13,660,554       | 14,961,846       |
| Land, Buildings, and Equipment, Net   | 15,760,055       | 16,423,290       |
| Right-of-Use Assets   | 136,227          | -                |
| Assets Held in Trust  | <br>421,383      | <br>393,929      |
| Total Assets  | \$<br>35,016,435 | \$<br>34,488,291 |
| LIABILITIES AND NET ASSETS  |                  |                  |
| LIABILITIES   |                  |                  |
| Accounts Payable  | \$<br>259,697    | \$<br>372,859    |
| Accrued Expenses  | 376,713          | 416,354          |
| Other Liabilities   | 190,874          | 203,615          |
| Deferred Revenue  | 207,511          | 121,742          |
| Right-of-Use Liabilities  | 136,227          | -                |
| Bonds Payable, Net  | <br>325,252      | <br>469,136      |
| Total Liabilities   | 1,496,274        | 1,583,706        |
| NET ASSETS  |                  |                  |
| Without Donor Restrictions  | 31,928,091       | 31,481,725       |
| With Donor Restrictions   | <br>1,592,070    | <br>1,422,860    |
| Total Net Assets  | <br>33,520,161   | <br>32,904,585   |
| Total Liabilities and Net Assets  | \$<br>35,016,435 | \$<br>34,488,291 |

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2023

|  | Without Donor<br>Restrictions   | With Donor<br>Restrictions                                  | Total   |
|--|---|---|---|
| PUBLIC SUPPORT Grants and Contributions Legacies and Bequests Major Events In-Kind Contributions United Way Allocation Net Assets Released from Restrictions Total Public Support                  | \$ 201,222<br>12,124<br>741,424<br>25,561<br>-<br>680,866<br>1,661,197                    | \$ 572,326<br>-<br>-<br>-<br>166,128<br>(680,866)<br>57,588 | \$ 773,548<br>12,124<br>741,424<br>25,561<br>166,128                                      |
| REVENUE  |   |   |   |
| Program and Related Fees: Cookie Program: Revenue Cost of Goods Magazine/Nuts About Reading Program: Revenue Cost of Goods Program Service Fees Total Program and Related Fees Revenue             | 19,307,276<br>(4,822,624)<br>644,305<br>(297,861)<br>1,940,338<br>16,771,434              |   | 19,307,276<br>(4,822,624)<br>644,305<br>(297,861)<br>1,940,338<br>16,771,434              |
| OTHER REVENUE  | 10,771,404  |   | 10,771,404  |
| Sales of Merchandise: Gross Receipts Direct Costs Endowment Earnings Used for Operations Miscellaneous Revenue Total Other Revenue   | 812,578<br>(413,223)<br>389,911<br>211,047<br>1,000,313                                   | 11,153<br>-<br>-<br>11,153                                  | 812,578<br>(413,223)<br>401,064<br>211,047<br>1,011,466                                   |
| Total Public Support and Revenue   | 19,432,944  | 68,741  | 19,501,685  |
| EXPENSES Program Services: Membership Services Camp Programs Other Girl Programs Total Program Services General and Administrative Fundraising Total Expenses                                      | 5,232,277<br>3,665,789<br>6,671,620<br>15,569,686<br>1,600,941<br>1,534,898<br>18,705,525 | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                   | 5,232,277<br>3,665,789<br>6,671,620<br>15,569,686<br>1,600,941<br>1,534,898<br>18,705,525 |
| CHANGES IN NET ASSETS FROM OPERATIONS BEFORE DEPRECIATION  | 727,419   | 68,741  | 796,160   |
| DEPRECIATION   | 1,365,462   |   | 1,365,462   |
| CHANGES IN NET ASSETS FROM OPERATIONS  | (638,043)   | 68,741  | (569,302)   |
| OTHER CHANGES IN NET ASSETS  Realized and Unrealized Gain on Investments Endowment Earnings Used for Operations Investment Income Capital Campaign Contributions Total Other Changes in Net Assets | 1,166,321<br>(389,911)<br>307,999<br>-<br>1,084,409                                       | 80,843<br>(11,153)<br>16,371<br>14,408<br>100,469           | 1,247,164<br>(401,064)<br>324,370<br>14,408<br>1,184,878                                  |
| CHANGES IN NET ASSETS  | 446,366   | 169,210   | 615,576   |
| Net Assets - Beginning of Year   | 31,481,725  | 1,422,860   | 32,904,585  |
| NET ASSETS - END OF YEAR   | \$ 31,928,091   | \$ 1,592,070  | \$ 33,520,161   |

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2022

|  | Without Donor<br>Restrictions  | With Donor<br>Restrictions                           | Total  |
|--|--|--|--|
| PUBLIC SUPPORT Grants and Contributions Legacies and Bequests Major Events In-Kind Contributions   | \$ 301,424<br>26,341<br>633,820<br>49,154                            | \$ 523,682   | \$ 825,106<br>26,341<br>633,820<br>49,154                                  |
| United Way Allocation Net Assets Released from Restrictions Total Public Support   | 1,108,583<br>2,119,322   | 138,080<br>(1,108,583)<br>(446,821)                  | 138,080  |
| REVENUE Program and Related Fees: Cookie Program:  |  |  |  |
| Revenue Cost of Goods Magazine/Nuts About Reading Program:   | 16,746,275<br>(4,587,893)  | -<br>-   | 16,746,275<br>(4,587,893)  |
| Revenue Cost of Goods Program Service Fees Total Program and Related Fees Revenue  | 520,062<br>(237,979)<br>1,899,859<br>14,340,324                      |  | 520,062<br>(237,979)<br>1,899,859<br>14,340,324                            |
| OTHER REVENUE Sales of Merchandise:  | 14,040,024   | -  | 17,040,024   |
| Gross Receipts Direct Costs Endowment Earnings Used for Operations Miscellaneous Revenue   | 726,928<br>(351,995)<br>372,827<br>138,620                           | -<br>-<br>4,571<br>-                                 | 726,928<br>(351,995)<br>377,398<br>138,620                                 |
| Total Other Revenue  Total Public Support and Revenue  | 886,380<br>17,346,026  | 4,571<br>(442,250)                                   | 890,951<br>16,903,776  |
| EXPENSES Program Services:   | 17,040,020   | (442,230)  | 10,303,770   |
| Membership Services Camp Programs Other Girl Programs Total Program Services   | 3,839,893<br>3,409,259<br>6,452,500<br>13,701,652                    | -<br>-<br>-  | 3,839,893<br>3,409,259<br>6,452,500<br>13,701,652                          |
| General and Administrative Fundraising Total Expenses  | 1,866,219<br>1,336,959<br>16,904,830                                 | -<br>-<br>-  | 1,866,219<br>1,336,959<br>16,904,830                                       |
| CHANGES IN NET ASSETS FROM OPERATIONS BEFORE DEPRECIATION  | 441,196  | (442,250)  | (1,054)  |
| DEPRECIATION   | 1,348,190  |  | 1,348,190  |
| CHANGES IN NET ASSETS FROM OPERATIONS  | (906,994)  | (442,250)  | (1,349,244)  |
| OTHER CHANGES IN NET ASSETS Gain on Extinguishment of Debt Realized and Unrealized Loss on Investments Endowment Earnings Used for Operations Investment Income Capital Campaign Contributions Total Other Changes in Net Assets | 1,200,796<br>(3,140,251)<br>(372,827)<br>313,989<br>-<br>(1,998,293) | (264,104)<br>(4,571)<br>21,108<br>349,731<br>102,164 | 1,200,796<br>(3,404,355)<br>(377,398)<br>335,097<br>349,731<br>(1,896,129) |
| CHANGES IN NET ASSETS  | (2,905,287)  | (340,086)  | (3,245,373)  |
| Net Assets - Beginning of Year   | 34,387,012   | 1,762,946  | 36,149,958   |
| NET ASSETS - END OF YEAR   | \$ 31,481,725  | \$ 1,422,860   | \$ 32,904,585  |

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED SEPTEMBER 30, 2023

**Program Services** Other Girl General and Membership Camp Services Programs Programs Total Administrative Fundraising Total **EXPENSES FROM OPERATIONS** Salaries \$ 2,919,829 \$ 1,046,517 \$ 1,004,055 \$ 4,970,401 \$ 740,822 \$ 760,673 6,471,896 **Employee Health and Retirement** 650,636 233.199 223,737 1,107,572 165,080 169,503 1,442,155 **Pavroll Taxes** 57,102 68.406 326,885 50,578 47,938 425,401 201,377 Total Salaries and Related Expenses 3,771,842 1,336,818 1,296,198 6,404,858 956,480 978,114 8,339,452 Computer Expenses and Equipment 217.692 65.084 54.713 337.489 61.644 76.291 475.424 12.353 387.946 Insurance 20,416 307,656 43,013 371,085 4,508 Interest and Amortization 49,392 49,392 Other Expenses 52,821 159,232 81,658 293,711 53,516 35,718 382,945 Program Fees 3,049 69,085 54,858 126,992 106 8,796 135,894 Troop and Service Unit Support for **Program Participation** 3,775,018 3,775,018 3,775,018 Postage and Shipping 93 334 101,619 90,971 50 192,640 101,192 Printing, Promotion, and Advertising 77,388 44,274 107,258 228,920 13,010 48,587 290,517 Professional Fees 409.360 154.324 135.217 698.901 223.188 115.655 1.037.744 Food 64,950 412,324 63,690 540,964 6,741 163,952 711,657 Specific Assistance 231.031 130.111 25,050 386.192 386.192 Supplies 142.714 151.574 61.108 36.965 1.199.877 807.516 1,101,804 **Telecommunications** 112.876 21.711 31.127 165.714 29.283 15.329 210.326 323,857 Travel 84,203 192,289 47,365 11,650 24,531 360,038 Utilities, Repairs and Maintenance 43,842 620,973 47,747 712,562 26,402 770.463 31,499 **Total Operational Expenses** 1,600,941 5,232,277 3.665.789 6,671,620 15.569.686 1,534,898 18.705.525 Depreciation 75,366 1,141,830 85,889 1,303,085 45,794 16,583 1,365,462 **Total Functional Expenses** 5,307,643 4,807,619 \$ 6,757,509 \$ 16,872,771 1,646,735 \$ 1,551,481 \$ 20,070,987

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED SEPTEMBER 30, 2022

**Program Services** Other Girl General and Membership Camp Fundraising Services Programs Programs Total Administrative Total **EXPENSES FROM OPERATIONS** Salaries \$ 2,184,940 \$ 1,017,222 \$ 1,039,892 \$ 4,242,054 \$ 838,275 \$ 675,515 5,755,844 **Employee Health and Retirement** 542,207 252,430 258,056 1,052,693 208,023 167,633 1,428,349 **Pavroll Taxes** 157,862 71,377 76,119 305,358 59,336 42,188 406,882 Total Salaries and Related Expenses 2,885,009 1,341,029 1,374,067 5,600,105 1,105,634 885,336 7,591,075 Computer Expenses and Equipment 157.383 74.175 64.021 295.579 25.482 19.559 340.620 259.742 23.670 308.922 5.556 329.214 Insurance 25.510 14.736 Interest and Amortization 44,693 45,077 158 68 45 271 113 Other Expenses 35,741 143,813 40,768 220,322 65,531 106,598 392,451 Program Fees 1,153 51,580 37,461 90,194 90,194 Troop and Service Unit Support for **Program Participation** 3,546,482 3,546,482 3,546,482 Postage and Shipping 973 187,585 62,715 168 186,444 10,425 260,725 77,009 Printing, Promotion, and Advertising 57,873 59,175 194,057 51,251 50,384 295,692 Professional Fees 167.136 107.360 76.410 350.906 375.433 89.197 815.536 Food 20,001 351,498 38,393 409,892 5,948 110,903 526,743 Specific Assistance 167.945 110.497 23,000 301.442 301.442 1,119,790 Supplies 138.470 133.854 847.466 37.697 17.329 1.174.816 **Telecommunications** 115.127 27.428 38.811 181.366 35.922 18.128 235.416 Travel 24,108 160,373 27,859 212,340 4,731 5,504 222,575 Utilities, Repairs and Maintenance 587,694 50,594 682,399 36,446 17,927 736,772 44,111 **Total Operational Expenses** 1.336.959 3.839.893 3.409.259 6,452,500 13,701,652 1,866,219 16.904.830 Depreciation 82,445 1,098,856 91,605 1,272,906 55,635 19,649 1,348,190 3.922,338 \$ 14,974,558 **Total Functional Expenses** 4,508,115 \$ 6,544,105 1,921,854 \$ 1,356,608 \$ 18,253,020

### GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. STATEMENT OF CASH FLOWS YEARS ENDED SEPTEMBER 30, 2023 AND 2022

|   | 2023 |             |    | 2022        |  |
|---|------|-------------|----|-------------|--|
| CASH FLOWS FROM OPERATING ACTIVITIES  | _    |             | _  |             |  |
| Change in Net Assets  | \$   | 615,576     | \$ | (3,245,373) |  |
| Adjustments to Reconcile Changes in Net Assets to                                       |      |             |    |             |  |
| Net Cash Provided (Used) by Operating Activities:                                       |      | 1 005 100   |    | 1 0 10 100  |  |
| Depreciation  |      | 1,365,462   |    | 1,348,190   |  |
| Amortization of Debt Issuance Costs   |      | 11,116      |    | 11,116      |  |
| Restricted Long Term Contributions  |      | (14,408)    |    | (349,731)   |  |
| Change in Value of Assets Held in Trust   |      | (27,454)    |    | 109,737     |  |
| Bad Debt Expense  |      | 15,871      |    | 42,731      |  |
| Loss (Gain) on Sale of Assets   |      | 23,931      |    | (8,500)     |  |
| Gain on Extinguishment of Debt  |      |             |    | (1,200,796) |  |
| Realized and Unrealized (Gain) Loss on Investments                                      |      | (1,247,164) |    | 3,404,355   |  |
| (Increase) Decrease in Assets:  |      |             |    |             |  |
| Accounts Receivable   |      | (10,866)    |    | (11,336)    |  |
| Pledges Receivable  |      | 9,661       |    | 13,526      |  |
| Merchandise Held for Resale   |      | (27,742)    |    | (31,550)    |  |
| Prepaid Expenses and Other Assets   |      | (30,824)    |    | (24,215)    |  |
| Increase (Decrease) in Liabilities:   |      |             |    |             |  |
| Accounts Payable  |      | (113,162)   |    | 39,653      |  |
| Accrued Expenses  |      | (39,641)    |    | (174,131)   |  |
| Other Liabilities   |      | (12,741)    |    | 9,137       |  |
| Deferred Revenue  |      | 85,769      |    | 47,040      |  |
| Net Cash Provided (Used) by Operating Activities  |      | 603,384     |    | (20,147)    |  |
| CASH FLOWS FROM INVESTING ACTIVITIES  |      |             |    |             |  |
| Purchase of Land, Buildings, and Equipment  |      | (726,158)   |    | (1,412,473) |  |
| Proceeds from Sale of Assets  |      | -           |    | 338,500     |  |
| Proceeds from Sale of Investments   |      | 3,507,066   |    | 2,457,312   |  |
| Purchase of Investments   |      | (958,610)   |    | (3,714,735) |  |
| Net Cash Provided (Used) by Investing Activities  |      | 1,822,298   |    | (2,331,396) |  |
| CASH FLOWS FROM FINANCING ACTIVITIES  |      | , ,         |    | ( , , ,     |  |
|   |      | (155,000)   |    | (145,000)   |  |
| Bond Principal Payments   |      | (155,000)   |    | (145,000)   |  |
| Restricted Long-Term Contributions  |      | 14,408      |    | 349,731     |  |
| Payments on Loan Payable  |      | (440 500)   |    | (10,950)    |  |
| Net Cash Provided (Used) by Financing Activities  |      | (140,592)   |    | 193,781     |  |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS  |      | 2,285,090   |    | (2,157,762) |  |
| Cash and Cash Equivalents - Beginning of Year   |      | 2,030,541   |    | 4,188,303   |  |
| CASH AND CASH EQUIVALENTS - END OF YEAR   | \$   | 4,315,631   | \$ | 2,030,541   |  |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION Cash Paid During the Year for Interest | \$   | 38,275      | \$ | 26,090      |  |

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Nature of Operations**

Girl Scouts of Eastern Pennsylvania, Inc. (GSEP) is a nonprofit corporation organized under the laws of the Commonwealth of Pennsylvania. GSEP operates under a charter granted by the Girl Scouts of the USA (GSUSA). GSUSA is the world's preeminent organization dedicated to girls, where, in accepting and nurturing environments, girls build character and skills for success in the real world. In partnership with committed adult volunteers, girls develop qualities such as leadership, strong values, social conscience, and conviction about their own potential and self-worth that will serve them their entire lives.

GSEP serves over 25,100 girls ages 5 through 18 in nine counties throughout Eastern Pennsylvania. GSEP was chartered on May 1, 2007, as the surviving organization after the merger of three local Girl Scout councils: Girl Scouts – Great Valley Council, Girls Scouts of Freedom Valley, and Girl Scouts of Southeastern Pennsylvania. GSEP is a volunteer-based organization with approximately 13,100 adult volunteers.

#### **Basis of Presentation**

The accompanying financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

#### **Net Assets**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, GSEP resources are classified and reported as separate classes of net assets based on the existence or absence of donor-imposed restrictions as net assets with donor restrictions and net assets without donor restrictions.

GSEP's net assets have been grouped into the following two classes:

*Net Assets without Donor Restrictions* – Funds which have not been restricted by donors and over which the board of directors has discretionary control.

Net Assets with Donor Restrictions – Net assets with donor restrictions result from contributions whose use by GSEP is limited by donor-imposed stipulations. Some donor-imposed restrictions are temporary in nature that either expire by passage of time or can be fulfilled and removed by actions of GSEP pursuant to those stipulations. When such donor restrictions expire or are fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. These types of net assets with donor restrictions represent the historical cost or market value at the date of gift of contributions whose use by GSEP is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by GSEP.

### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Cash and Cash Equivalents**

Cash and cash equivalents consist of cash and highly liquid investments having an original maturity date of three months or less at the date of purchase.

#### Pledges and Other Receivables

GSEP recognizes pledges and other contributions as support in the period in which the unconditional promise to give is received. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flow. The discount on those amounts is computed using a risk-adjusted interest rate applicable to the years in which the promises are received. GSEP evaluates the collectability of pledges and other receivables, and an allowance is provided based on amounts considered uncollectible.

#### **Merchandise Held for Resale**

Merchandise held for resale consists primarily of Girl Scouts apparel, products, and supplies and is stated at the lower of cost or net realizable value. The merchandise is valued using the weighted average cost method.

#### **Investments and Investment Income**

Investments in marketable securities and mutual funds are valued in the statements of financial position at fair value, as determined, based on quoted market prices. Realized and unrealized gains and losses are included in the statements of activities.

Investment income consists of earned interest and dividends and realized and unrealized gains and losses, net of investment management fees (see Note 4).

#### Land, Buildings, and Equipment and Depreciation

Land, buildings, and equipment are stated at cost or market value at date of contribution. Construction-in-progress consists of renovation projects at camp properties. GSEP's policy is to expense items with a cost less than \$5,000. Depreciation is provided on the straight-line method over the estimated useful lives of the assets (3 to 40 years). Depreciation for the years ended September 30, 2023 and 2022, was \$1,365,462 and \$1,348,190, respectively. Costs of ordinary maintenance repairs that do not materially extend asset useful lives are expensed as incurred (see Note 8).

#### Leases

GSEP determines if an arrangement is a lease at inception. Operating and financing leases are included in right-of-use (ROU) assets and ROU liabilities in the statement of financial position.

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (Continued)

ROU assets represent GSEP's right to use an underlying asset for the lease term and lease liabilities represent GSEP's obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. Lease terms may include options to extend or terminate the lease when it is reasonably certain that GSEP will exercise that option. Lease expense for operating lease payments is recognized on a straight-line basis over the lease term. GSEP has elected to recognize payments for short-term leases with a lease term of 12 months or less as expense as incurred and these leases are not included as lease liabilities or ROU assets on the statement of financial position.

The individual lease contracts do not provide information about the discount rate implicit in the lease. Therefore, GSEP has elected to use a risk-free discount rate determined using a period comparable with that of the lease term for computing the present value of all lease liabilities.

#### **Assets Held in Trust**

GSEP has a beneficial interest in five perpetual trusts. The trust assets are held by outside trustees. Each year, GSEP records income received from these trusts as income without donor restrictions.

#### **Printing, Promotion, and Advertising Costs**

Printing, promotion, and advertising costs (\$290,517 in 2023 and \$295,692 in 2022) are charged to operations when incurred.

#### **Contributed Services**

GSEP provides program services to approximately 2,400 troops in nine counties throughout Eastern Pennsylvania. The troops are led by unpaid volunteers who make significant contributions of their time to fulfill the objectives of GSEP. No amounts have been included as contributions for the value of these donated program services or the services of other volunteer workers as they do not meet the criteria for recognition in the financial statements.

Donated materials and services consist of contributed space, hospitality services, advertising, media, and printing services related to Take the Lead and other events held in the Greater Philadelphia, Berks, and Lehigh Valley areas. Donated materials and services for the years ended September 30, 2023 and 2022 totaled \$25,561 and \$49,154, respectively.

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Federal Tax Status**

The Internal Revenue Service (IRS) has classified GSEP as exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC); as an organization, contributions to which are deductible under Section 170(c) of the IRC; and as an organization that is not a private foundation as defined in Section 509(a) of the IRC.

GSEP's tax returns are subject to review and examination by federal and state authorities. GSEP is not aware of any activity that would jeopardize its tax-exempt status. The tax returns are open to examination by federal and state authorities.

GSEP follows the income tax standard for uncertain tax positions. This standard had no impact on GSEP's financial statements.

### Use of Estimates

The presentation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Concentrations of Credit and Market Risk**

Financial instruments, which potentially expose GSEP to concentrations of credit risk, consist primarily of cash and investments. At times, cash and temporary cash investments may be in excess of the Federal Deposit Insurance Corporation (FDIC) insurance limit. GSEP invests in investment securities that are exposed to various risks, such as interest rate, market, and credit risk. It is at least reasonably possible that changes in the value of investment securities will occur in the near term and that such changes could materially affect account balances and the amounts reported in the financial statements. The board of directors has implemented investment guidelines intended to mitigate the risk to investments. See Note 4 for investment information.

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Functional Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and statements of functional expenses. Expenses that are specifically identified with a respective program, general and administrative service, or fundraising are directly charged to that function. The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. These expenses require allocation on a reasonable basis that is consistently applied, as follows:

- Salaries, employee health and retirement, and payroll taxes are allocated based on management's estimated percentage of time and effort.
- Depreciation is allocated based on the square footage and use of the building and facilities.
- Insurance and occupancy are allocated on the same basis as depreciation.
- Telecommunications and information technology expenses are allocated based on staffing levels utilizing the services.

#### Adoption of New Accounting Standard

In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*. This new standard increases transparency and comparability among organizations by requiring the recognition of ROU assets and liabilities on the statement of financial position. Most prominent among the changes in the standard is the recognition of ROU assets and lease liabilities by lessees for those leases classified as operating leases. Under the standard, disclosures are required to meet the objective of enabling users of financial statements to assess the amount, timing, and uncertainty of cash flows arising from leases.

GSEP adopted the requirements of the guidance effective October 1, 2022, and has elected to apply the provisions of this standard to the beginning of the period of adoption, while continuing to present the comparative period in accordance with the guidance under the lease standard in effect during that period. GSEP elected the available practical expedients in the year of adoption to account for existing capital leases and operating leases as finance leases and operating leases, respectively, under the new guidance, without reassessing (a) whether the contracts contain leases under the new standard, (b) whether classification of capital leases or operating leases would be different in accordance with the new guidance, or (c) whether the unamortized initial direct costs before transition adjustments would have met the definition of initial direct costs in the new guidance at lease commencement. GSEP has also elected to adopt the available practical expedient to use hindsight in determining the lease term and in assessing impairment of ROU assets.

As a result of the adoption of the new lease accounting guidance, GSEP recognized on October 1, 2022, date of adoption, ROU assets and lease liabilities of \$180,669.

### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Subsequent Events**

In preparing these financial statements, GSEP has evaluated events and transactions through January 31, 2024, the date the financial statements were available to be issued. On December 27, 2023, GSEP sold a conservation easement to Natural Lands Trust Incorporated for the permanent preservation of 458 acres of land at Camp Laughing Waters in New Hanover and Upper Frederick Townships in Montgomery County for \$3,913,000. Per the terms of the agreement, GSEP received \$1,332,000 at settlement with the remaining balance to be paid in future years.

#### NOTE 2 REVENUE FROM CONTRACTS WITH CUSTOMERS

GSEP recognizes revenue when its customer obtains control of promised goods or services in an amount that reflects the consideration which GSEP expects to receive in exchange for those goods or services. To determine revenue recognition for the arrangements that GSEP determines are within the scope of Topic 606, GSEP performs the following five steps: (1) identify the contract(s) with a customer, (2) identify the performance obligations in the contract, (3) determine the transaction price, (4) allocate the transaction price to the performance obligations in the contract, and (5) recognize revenue when (or as) GSEP satisfies a performance obligation.

#### **Performance Obligations and Revenue Recognition**

GSEP recognizes revenues from the cookie program, Fall product program (candy, nuts, magazines) and merchandise sales at point of sale. These revenues are reported at approved rates by GSEP and payment is due at the time of sale. Program service fees from camps and other girl programs are recognized over the period of time the program is delivered. Any payments received in advance of programs taking place are classified as deferred revenue.

The following table shows GSEP's revenues, excluding cost of goods sold, disaggregated according to the timing of the transfer of goods or service and by source for the years ended September 30, 2023 and 2022:

|   | 2023             | <br>2022         |
|---|------------------|------------------|
| Revenues Recognized at a Point in Time: | <br>_            | <br>             |
| Cookie Program                          | \$<br>19,307,276 | \$<br>16,746,275 |
| Fall Product Program                    | 644,305          | 520,062          |
| Merchandise Sales                       | 812,578          | 726,928          |
|   | 20,764,159       | 17,993,265       |
| Revenues Recognized over Time:          |                  |                  |
| Program Service Fees                    | 1,940,338        | 1,899,859        |

At September 30, 2023, 2022 and 2021, the balance of contract assets was \$49,848, \$28,863, and \$18,786, respectively. At September 30, 2023, 2022 and 2021, the balance of contract liabilities was \$207,511, \$121,742, and \$74,702, respectively.

### NOTE 2 REVENUE FROM CONTRACTS WITH CUSTOMERS (CONTINUED)

#### **Transaction Price**

Revenue, or transaction price, is measured as the amount of consideration expected to be received in exchange for transferring goods or services. Cookies, Fall product program, merchandise sales and program service revenues are reported at approved rates.

Periodic promotional sales may occur within the shops with merchandise being discounted. Those enrolled in programs may also receive discounts. The amounts of discounts are applied to individual accounts when such amounts are awarded. The transaction prices are reduced directly by these discounts from the amount of the standard rates charged.

#### NOTE 3 LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following as of September 30:

|   | 2023            |   | 2022            |
|---|-----------------|---|-----------------|
| Cash and Cash Equivalents                         | \$<br>4,210,216 |   | \$<br>1,928,873 |
| Government Bonds                                  | -               |   | 1,496,565       |
| Accounts Receivable                               | 18,493          |   | 23,498          |
| Pledges Receivable                                | 147,359         |   | 130,337         |
| Distributions from Beneficial Interests in Assets |                 |   |                 |
| Held by Others                                    | 12,124          |   | 21,341          |
| Endowment Spending-Rate Distributions             |                 |   |                 |
| Appropriations                                    | <br>388,907     |   | 389,911         |
| Total   | \$<br>4,777,099 | _ | \$<br>3,990,525 |

GSEP's endowment funds consist of donor-restricted endowments and funds designated by the board as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure.

GSEP's board-designated endowment of \$7,178,535 and \$6,738,527 as of September 30, 2023 and 2022, respectively, is subject to an annual spending rate of 5% as described in Note 6. Although GSEP does not intend to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of the board's annual budget approval and appropriation), these amounts could be made available if necessary.

GSEP also has a board-designated Land, Building, and Equipment Fund of \$5,750,033 and \$6,024,431 as of September 30, 2023 and 2022, respectively. The purpose of this fund is to use investment income and principle for capital expenditures related to its camps and facilities. These amounts could also be made available if necessary.

As part of GSEP's liquidity management plan, GSEP invests cash in excess of daily requirements in short-term investments, including money market funds and short-term treasury instruments. As more fully described in Note 9, GSEP also has a line of credit facility up to a maximum of \$2,500,000, which it could draw upon, if necessary.

#### NOTE 4 INVESTMENTS

GSEP's policy is to invest in high-quality financial institutions and to diversify investments among various individual funds of equities and fixed income. The investments as of September 30, 2023 and 2022, are summarized as follows:

|                         | 2023 |            |     | 2022             |  |
|-------------------------|------|------------|-----|------------------|--|
| Certificates of Deposit | \$   | 2,523      | - : | \$<br>2,523      |  |
| Mutual Funds:           |      |            |     |                  |  |
| Fixed Income            |      | 5,278,176  |     | 6,246,839        |  |
| Domestic Equities       |      | 5,034,354  |     | 4,396,636        |  |
| International Equities  |      | 3,277,862  |     | 2,754,351        |  |
| Pooled Income Fund      |      | 67,639     |     | 64,932           |  |
| Government Bonds        |      |            | _   | 1,496,565        |  |
| Total Investments       | \$   | 13,660,554 |     | \$<br>14,961,846 |  |

The following schedule summarizes the investment return and its classification in the statements of activities for the years ended September 30, 2023 and 2022:

|                                       | <br>2023        | <br>2022          |
|---------------------------------------|-----------------|-------------------|
| Dividends and Interest                | \$<br>353,578   | \$<br>364,017     |
| Realized Gain on Investments          | 3,416           | 344,442           |
| Unrealized Gain (Loss) on Investments | 1,243,748       | (3,748,797)       |
| Investment Fees                       | <br>(29,208)    | <br>(28,920)      |
| Total Investment Income               | \$<br>1,571,534 | \$<br>(3,069,258) |

#### NOTE 5 FAIR VALUE MEASUREMENTS

GSEP has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under U.S. GAAP are described below:

Level 1 – Quoted prices for identical instruments in active markets.

Level 2 – Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 – Significant inputs to the valuation model are unobservable.

### NOTE 5 FAIR VALUE MEASUREMENTS (CONTINUED)

The financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. A review of the fair value hierarchy classifications is conducted on an annual basis. Changes in the type of inputs may result in a reclassification for certain financial assets or liabilities.

The following tables set forth, by level, within the fair value hierarchy, GSEP's assets measured at fair value on a recurring basis, as of September 30:

|   | Investment Assets at Fair Value as of September 30, 2 |  |               |              |         |                        |          |   |  |
|---|---|--|---------------|--------------|---------|------------------------|----------|---|--|
|   |   | Level 1  |               | Level 2      | Level 3 |                        |          | Total   |  |
| Mutual Funds:   |   |  |               |              |         |                        |          |   |  |
| Fixed Income  | \$  | 5,278,176  | \$            | -            | \$      | -                      | \$       | 5,278,176   |  |
| Domestic Equities   |   | 5,034,354  |               | -            |         | -                      |          | 5,034,354   |  |
| International Equities  |   | 3,277,862  |               | -            |         | -                      |          | 3,277,862   |  |
| Assets Held in Trust  |   | -  |               | -            |         | 421,383                |          | 421,383   |  |
| <b>Total Investment Assets</b>  |   |  |               |              |         |                        |          |   |  |
| at Fair Value   | \$  | 13,590,392                                       | \$            | -            | \$      | 421,383                |          | 14,011,775  |  |
| Investments Measured at Net   |   |  |               |              |         |                        |          |   |  |
| Asset Value per Share   |   |  |               |              |         |                        |          | 67,639  |  |
| Certificates of Deposit   |   |  |               |              |         |                        |          | 2,523   |  |
| Total   |   |  |               |              |         |                        | \$       | 14,081,937  |  |
|   |   |  |               |              |         |                        |          |   |  |
|   |   | Investment /                                     | \ccat         | s at Eair Va | م میا   |                        | h        | 00 0000   |  |
|   |   | IIIV Countrie                                    | <b>7335</b> 1 | Satran va    | iue a   | s of Septem            | per      | 30, 2022  |  |
|   |   | Level 1  |               | Level 2      |         | s of Septem<br>Level 3 | ber      | 30, 2022<br>Total   |  |
| Mutual Funds:   | _   |  |               |              |         | •                      | <u> </u> |   |  |
| Mutual Funds:<br>Fixed Income   | <u> </u>  |  |               |              |         | •                      | \$       |   |  |
|   | \$  | Level 1  |               |              |         | •                      |          | Total   |  |
| Fixed Income  | \$  | Level 1<br>6,246,839                             |               |              |         | •                      |          | Total<br>6,246,839  |  |
| Fixed Income<br>Domestic Equities   | \$  | Level 1<br>6,246,839<br>4,396,636                |               |              |         | •                      |          | Total<br>6,246,839<br>4,396,636   |  |
| Fixed Income<br>Domestic Equities<br>International Equities   | \$  | 6,246,839<br>4,396,636<br>2,754,351              |               |              |         | •                      |          | Total<br>6,246,839<br>4,396,636<br>2,754,351                            |  |
| Fixed Income Domestic Equities International Equities Government Bonds  | \$  | 6,246,839<br>4,396,636<br>2,754,351              |               |              |         | Level 3                |          | Total 6,246,839 4,396,636 2,754,351 1,496,565                           |  |
| Fixed Income Domestic Equities International Equities Government Bonds Assets Held in Trust   | _   | 6,246,839<br>4,396,636<br>2,754,351              |               |              |         | Level 3                |          | Total 6,246,839 4,396,636 2,754,351 1,496,565                           |  |
| Fixed Income Domestic Equities International Equities Government Bonds Assets Held in Trust Total Investment Assets   | _   | 6,246,839<br>4,396,636<br>2,754,351<br>1,496,565 | \$            |              |         | Level 3 393,929        |          | Total 6,246,839 4,396,636 2,754,351 1,496,565 393,929                   |  |
| Fixed Income Domestic Equities International Equities Government Bonds Assets Held in Trust Total Investment Assets at Fair Value   | _   | 6,246,839<br>4,396,636<br>2,754,351<br>1,496,565 | \$            |              |         | Level 3 393,929        |          | Total 6,246,839 4,396,636 2,754,351 1,496,565 393,929                   |  |
| Fixed Income Domestic Equities International Equities Government Bonds Assets Held in Trust Total Investment Assets at Fair Value Investments Measured at Net                       | _   | 6,246,839<br>4,396,636<br>2,754,351<br>1,496,565 | \$            |              |         | Level 3 393,929        |          | Total 6,246,839 4,396,636 2,754,351 1,496,565 393,929 15,288,320        |  |
| Fixed Income Domestic Equities International Equities Government Bonds Assets Held in Trust Total Investment Assets at Fair Value Investments Measured at Net Asset Value per Share | _   | 6,246,839<br>4,396,636<br>2,754,351<br>1,496,565 | \$            |              |         | Level 3 393,929        |          | Total 6,246,839 4,396,636 2,754,351 1,496,565 393,929 15,288,320 64,932 |  |

#### NOTE 5 FAIR VALUE MEASUREMENTS (CONTINUED)

The following provides a brief description of the types of recurring financial instruments GSEP holds, the methodology for estimating fair value, and the level within the hierarchy of the estimate:

*Mutual Funds*: These are mutual funds which invest in securities which are traded on a recognized liquid exchange. The closing price of the security as of the reporting date is used to determine fair value. These are considered Level 1 inputs.

Assets Held in Trust: This represents GSEP's interest in several perpetual trusts. These are recorded at fair value based on GSEP's interest in the underlying assets, which approximates the present value of the estimated future cash receipts from these trusts. These are considered a Level 3 input.

During the years ended September 30, 2023 and 2022, there were no transfers into or out of Level 3 of the fair value hierarchy and there were no purchases or issues of Level 3 assets.

|                      | Fair Value |           |    |           | Principal<br>Valuation | Unobservable        |  |  |
|----------------------|------------|-----------|----|-----------|------------------------|---------------------|--|--|
| Instrument           |            | 2023 2022 |    | Technique | Inputs                 |                     |  |  |
| Assets Held In Trust | \$         | 421,383   | \$ | 393,929   | Fair Market Value      | Value of Underlying |  |  |
|                      |            |           |    |           | of Trust Instruments   | Assets              |  |  |

Fair value measurements of investments measured at net asset value (NAV) per share at the measurement date include GSEP's investment in a pooled income fund held by GSUSA.

#### NOTE 6 ENDOWMENT

GSEP has endowment funds that are restricted by donors to be maintained in perpetuity and funds designated by the board of directors to function as endowment. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The board of directors of GSEP has interpreted the Commonwealth of Pennsylvania state law as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, GSEP classifies as net assets with donor restrictions: (a) the original value of gifts donated, (b) the original value of subsequent gifts, and (c) enhancements and diminution of the fund after amount deemed income under Pennsylvania law.

#### NOTE 6 ENDOWMENT (CONTINUED)

GSEP's endowment funds had the following activity for the year ended September 30, 2023:

|  | Wi           | thout Donor | W            | ith Donor |    |           |
|--|--------------|-------------|--------------|-----------|----|-----------|
|  | Restrictions |             | Restrictions |           |    | Total     |
| Endowment Net Assets - Beginning       |              | <u> </u>    |              |           |    | _         |
| of Year                                | \$           | 6,738,527   | \$           | 684,977   | \$ | 7,423,504 |
| Investment Return:                     |              |             |              |           |    |           |
| Dividends and Interest                 |              | 158,426     |              | 16,371    |    | 174,797   |
| Net Appreciation                       |              | 671,493     |              | 53,390    |    | 724,883   |
| Contributions                          |              | -           |              | 750       |    | 750       |
| Income Expended for Scholarships       |              | -           |              | (4,000)   |    | (4,000)   |
| Endowment Earnings Used for Operations |              | (389,911)   |              | (11,153)  |    | (401,064) |
| Changes in Net Assets                  |              | 440,008     |              | 55,358    |    | 495,366   |
| Endowment Net Assets - End of Year     | \$           | 7,178,535   | \$           | 740,335   | \$ | 7,918,870 |

GSEP's endowment funds had the following activity for the year ended September 30, 2022:

|  | 2022 |               |    |             |    |             |
|--|------|---------------|----|-------------|----|-------------|
|  | Wi   | Without Donor |    | With Donor  |    | _           |
|  | F    | Restrictions  | Re | estrictions |    | Total       |
| Endowment Net Assets - Beginning       |      |               |    |             |    |             |
| of Year                                | \$   | 8,634,010     | \$ | 825,483     | \$ | 9,459,493   |
| Investment Return:                     |      |               |    |             |    |             |
| Dividends and Interest                 |      | 161,794       |    | 21,108      |    | 182,902     |
| Net Appreciation                       |      | (1,684,450)   |    | (154,368)   |    | (1,838,818) |
| Contributions                          |      | -             |    | 775         |    | 775         |
| Income Expended for Scholarships       |      | -             |    | (3,450)     |    | (3,450)     |
| Endowment Earnings Used for Operations |      | (372,827)     |    | (4,571)     |    | (377,398)   |
| Changes in Net Assets                  |      | (1,895,483)   |    | (140,506)   |    | (2,035,989) |
| Endowment Net Assets - End of Year     | \$   | 6,738,527     | \$ | 684,977     | \$ | 7,423,504   |

### **Return Objectives and Risk Parameters**

The board of directors believes broad diversification and a conservative approach to portfolio management are necessary to reduce volatility and prudently optimize total return. Total return is defined as capital gains, realized and unrealized, plus income derived from dividends and interest. It is recognized that economic and securities market conditions are not constant, but ever changing, and as a result, periodic portfolio rebalancing will be required to maintain asset productivity.

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, GSEP relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). GSEP's asset allocation for net assets with donor restrictions targets a composition of stock between 50% and 70%, fixed income between 30% and 50%, and cash equivalents between 0% and 10%.

### NOTE 6 ENDOWMENT (CONTINUED)

#### Spending Policy and How the Investment Objectives Relate to Spending Policy

The earnings on the net assets with donor restrictions are released from restricted funds and are used in accordance with donor stipulations.

Under GSEP's investment policy, the board of directors established a spending rate to fund operations. This spending rate is based on 5% of the average of 12 prior quarter-end market values of the board-designated portfolio. Distributions normally begin after the close of the fiscal year and are usually taken in one lump sum. For the years ended September 30, 2023 and 2022, the amount released for operations was \$389,911 and \$372,827, respectively.

#### **Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the original gift amount maintained as net assets with donor restrictions. These deficiencies result from unfavorable market fluctuations that occurred shortly after the investment of contributions of net assets with donor restrictions. There were no deficiencies of this nature at September 30, 2023 or 2022.

#### NOTE 7 PLEDGES RECEIVABLE

|   | 2023 |          | <br>2022      |  |
|---|------|----------|---------------|--|
| Less than One Year                                | \$   | 228,457  | \$<br>225,820 |  |
| One to Five Years                                 |      | 7,050    | 34,950        |  |
| Gross Unconditional Promises to Give              |      | 235,507  | 260,770       |  |
| Less: Discount to Net Present Value               |      | (395)    | (1,997)       |  |
| Less: Allowance for Uncollectible Promise to Give |      | (25,000) | (39,000)      |  |
| Net Grant and Pledges Receivable                  | \$   | 210,112  | \$<br>219,773 |  |

Promises due in one to five years were discounted at interest rates ranging from 3.3% to 6.2%. Promises due in less than one year were not discounted.

#### NOTE 8 LAND, BUILDINGS, AND EQUIPMENT

Land, buildings, and equipment consist of the following as of September 30:

|                                     | 2023          | 2022          |  |
|-------------------------------------|---------------|---------------|--|
| Land and Land Improvements          | \$ 3,228,320  | \$ 3,257,095  |  |
| Buildings and Building Improvements | 30,964,201    | 30,878,966    |  |
| Equipment                           | 3,931,515     | 4,069,053     |  |
| Construction-in-Progress            | 361,943       | 298,283       |  |
| Total                               | 38,485,979    | 38,503,397    |  |
| Less: Accumulated Depreciation      | (22,725,924)  | (22,080,107)  |  |
| Total                               | \$ 15,760,055 | \$ 16,423,290 |  |

GSEP did not have outstanding commitments on uncompleted construction contracts as of September 30, 2023.

#### NOTE 9 BANK CREDIT FACILITY

GSEP maintains an unsecured revolving line of credit with a bank whereby it is permitted to borrow up to a maximum of \$2,500,000 under a line of credit facility for working capital purposes, expiring on April 30, 2024. Interest is payable on any outstanding balances on the line of credit at the Secured Overnight Financing Rate (SOFR) plus 3.25% (SOFR was 5.31% and 2.98% as of September 30, 2023 and 2022, respectively). There were no amounts outstanding on the line of credit as of September 30, 2023 or 2022.

#### NOTE 10 LEASES

GSEP leases equipment for various terms under long-term, non-cancelable lease agreements. The leases expire at various dates through 2026. In the normal course of business, it is expected that these leases will be renewed or replaced by similar leases. Certain equipment leases require GSEP to guarantee minimum residual values. The expected amount payable under the residual guarantees is estimated to be \$136,227 at September 30, 2023.

The following provides quantitative information concerning the GSEP's leases for the year ended September 30, 2023:

| Lease Cost:                                       |              |
|---|--------------|
| Total Lease Cost                                  | \$<br>60,196 |
| Other Information:                                |              |
| Operating Cash Flows From Operating Leases        | \$<br>60,196 |
| Weighted-Average Remaining Lease Term -           |              |
| Operating Leases                                  | 2.5          |
| Weighted-Average Discount Rate - Operating Leases | 6.23%        |

A maturity analysis of annual undiscounted cash flows for lease liabilities as of September 30, 2023, is as follows:

| Year Ending September 30, | /  | Amount   |  |
|---------------------------|----|----------|--|
| 2024                      | \$ | 60,196   |  |
| 2025                      |    | 50,224   |  |
| 2026                      |    | 37,668   |  |
| Subtotal                  |    | 148,088  |  |
| Less: Imputed Interest    |    | (11,861) |  |
| Total                     | \$ | 136,227  |  |

### NOTE 10 LEASES (CONTINUED)

#### Operating Lease Agreements – ASC 840

As outlined in Note 1, GSEP elected to apply the provisions of FASB ASC 842 to the beginning of the period of adoption. Lease disclosures for the year ended September 30, 2022 are made under the prior lease guidance found in FASB ASC 840.

GSEP leases office equipment under noncancellable operating leases. Scheduled future payments were as follows:

| Year Ending September 30, | <br>Amount    |  |  |
|---------------------------|---------------|--|--|
| 2023                      | \$<br>60,196  |  |  |
| 2024                      | 60,196        |  |  |
| 2025                      | 50,224        |  |  |
| 2026                      | <br>37,668    |  |  |
| Total                     | \$<br>208,284 |  |  |

#### NOTE 11 BONDS PAYABLE, NET

In January 2000, GSEP borrowed \$2,380,000 from the proceeds of Montgomery County Industrial Development Authority Tax-Exempt Revenue Bonds for the construction of its corporate headquarters at the Shelly Ridge Service Center, Miquon, Pennsylvania. Interest is payable monthly at a variable rate based on the USD-SIFMA Municipal Swap Index (Securities Industry and Financial Markets Association Municipal Swap Index), which averaged 3.06% and 0.61% for the years ended September 30, 2023 and 2022, respectively. The bonds, which mature on February 1, 2025, require mandatory redemption payments to be maintained. The bonds are collateralized by the property and a bank letter of credit, which is subject to renewal in March 2024.

Scheduled future mandatory redemption payments are as follows:

| ocheduca latare mandatory reachiption payments are | a3 10  | iiows.  |               |
|--|--------|---------|---------------|
| Year Ending September 30,                          | Amount |         |               |
| 2024   | \$     | 165,000 |               |
| 2025   |        | 175,000 |               |
| Total  | \$     | 340,000 |               |
|  |        |         |               |
|  |        | 2023    | <br>2022      |
| Bonds Payable as of September 30                   | \$     | 340,000 | \$<br>495,000 |
| Less: Unamortized Bond Issuance Costs              |        | 14.748  | 25,864        |
| Ecss. Onamonized Bond issuance Costs               |        | 17,770  | <br>          |
| Bonds Payable, Net                                 | \$     | 325,252 | \$<br>469,136 |

Interest expense on the bonds and letter of credit fees totaled \$14,764 and \$5,782 for the years ended September 30, 2023 and 2022, respectively.

Bond issue costs represent costs associated with the issuance of the Revenue Bonds. Such costs are being amortized over the term of the bonds, which is 25 years, which is not a material change from the effective interest rate method. Amortization was \$11,116 the years ended September 30, 2023 and 2022, respectively. The bond issuance costs are presented net of the bonds payable on the statement of financial position.

#### NOTE 12 PAYCHECK PROTECTION PROGRAM LOAN

On March 11, 2021, GSEP received a loan from TD Bank in the amount of \$1,186,297 to fund payroll, rent, utilities, and interest on mortgages and existing debt through the Paycheck Protection Program (the PPP Loan). The PPP Loan bears interest at a fixed rate of 1.0% per annum, has a term of two years, and is unsecured and guaranteed by the U.S. Small Business Administration (SBA). Payment of principal and interest is deferred until the date on which the amount of forgiveness is remitted to the lender or, if GSEP fails to apply for forgiveness within 10 months after the covered period, then payment of principal and interest shall begin on that date. These amounts may be forgiven subject to compliance and approval based on the timing and use of these funds in accordance with PPP guidelines. The covered period from March 11, 2021 to August 25, 2021, is the time that GSEP has to spend the PPP Loan funds.

On May 25, 2022, the PPP Loan, including interest of \$14,499, was forgiven in full and GSEP was legally released from the debt. The loan forgiveness has been recorded as a gain on extinguishment of debt on the statement of activities for the year ended September 30, 2022.

The SBA may review funding eligibility and usage of funds for compliance with program requirements based on dollar thresholds and other factors. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management is of the opinion that any review will not have a material adverse impact on GSEP's financial position.

#### NOTE 13 NET ASSETS

Net assets without donor restrictions are available for the following purposes as of September 30:

\_\_\_\_

|  | 2023          | 2022          |
|--|---------------|---------------|
| Undesignated                                   | \$ 18,999,523 | \$ 18,718,767 |
| Board-Designated Endowment                     | 7,178,535     | 6,738,527     |
| Board-Designated Land, Building, and Equipment | 5,750,033_    | 6,024,431     |
| Total  | \$ 31,928,091 | \$ 31,481,725 |

#### NOTE 13 NET ASSETS (CONTINUED)

Net assets with donor restrictions consist of the following funds restricted for time and/or purpose as of September 30:

|   | 2023 |           | 2022            |  |
|---|------|-----------|-----------------|--|
| Subject to Expenditure for Specified Purpose:   |      |           |                 |  |
| Endowment Earnings for Scholarships, Camperships and Program Support                                | \$   | 55,709    | \$<br>57,326    |  |
| Capital Improvements  |      | 46,024    | 33,817          |  |
| Program Support and Scholarships  |      | 148,821   | 49,367          |  |
| Promises to Give that are Restricted by Donors and which are Unavailable for Expenditure until Due: |      |           |                 |  |
| Program Support   |      | 48,896    | 48,640          |  |
| Capital Improvements  |      | 79,148    | 121,433         |  |
| Subject to Passage of Time: Promises to Give that are not Restricted by Donors,                     |      |           |                 |  |
| but which are Unavailable for Expenditure until Due   |      | 107,463   | 90,697          |  |
| Endowment Appreciation  |      | 47,687    | (8,220)         |  |
| Endowment Corpus to be Maintained in Perpetuity   |      | 636,939   | 635,871         |  |
| Interest in Perpetual Trust Held in Perpetuity  |      | 421,383   | 393,929         |  |
| Total Net Assets with Donor Restrictions  | \$   | 1,592,070 | \$<br>1,422,860 |  |

#### NOTE 14 COOKIE PROGRAM

Cookie Program revenue represents gross cookie revenues earned of \$19,307,276 and \$16,746,275 less the direct cost of cookies purchased from the baker of \$4,822,624 and \$4,587,893 for the years ended September 30, 2023 and 2022, respectively. In the statement of functional expenses, allocations to troops and service units, indirect salary, cost of rewards, and other costs related to the Cookie Program of \$4,834,450 and \$4,765,675 were allocated to Other Girl Programs in 2023 and 2022, respectively.

#### NOTE 15 BENEFIT PLANS

The council participates in the National Girl Scout Council Retirement Plan (NGSCRP), a noncontributory defined benefit pension plan sponsored by Girl Scouts of the U.S.A. (GSUSA). The National Board of GSUSA voted to freeze the plan to new entrants and to freeze future benefit accruals for all current participants under the plan effective July 31, 2010. The plan covers substantially all of the employees of various Girl Scout councils who were eligible to participate in the plan prior to the plan freeze. Accrued and vested benefits prior to July 31, 2010, are based on years of service and salary levels.

#### NOTE 15 BENEFIT PLANS (CONTINUED)

Net plan assets declined during the year and are less than the actuarial present value of accumulated plan benefits as of January 1, 2023. On April 8, 2014, President Obama signed H.R. 4275 into law, a relief package unanimously passed by Congress that gives NGSCRP the flexibility to adopt the Pension Protection Act (PPA) funding requirements immediately or not at all. NGSCRP has elected to adopt this relief and not be subject to PPA. In September 2020, the National Board of Girl Scouts of the USA approved to lower the contributions from \$30,000,000 to \$26,000,000 starting in calendar year 2023 until the Plan is fully funded on a market basis. Aggregate annual contributions made in fiscal years 2023 and 2022 were \$27,500,000 and \$32,200,000, respectively. Aggregate contributions to be made by GSUSA in fiscal 2024 are expected to be \$26,000,000.

GSEP made contributions into the NGSCRP of \$674,638 and \$689,638 during the years ended September 30, 2023 and 2022, respectively.

GSEP provides a defined contribution savings plan to all eligible employees. GSEP's plan provides an employer match of 50% of the employee contribution up to 3% of the employee salary. Employer and employee contributions are subject to certain IRS limits. GSEP's contributions for the years ended September 30, 2023 and 2022, were \$90,279 and \$101,122, respectively.

#### NOTE 16 RELATED PARTY TRANSACTIONS

GSEP remitted to GSUSA membership dues aggregating \$334,681 and \$286,582 for the years ended September 30, 2023 and 2022, respectively. Accrued expenses include \$7,400 and \$6,045 for amounts collected, but not remitted to, GSUSA as of September 30, 2023 and 2022, respectively.



## INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

Board of Directors Girl Scouts of Eastern Pennsylvania, Inc. Miquon, Pennsylvania

We have audited the financial statements of Girl Scouts of Eastern Pennsylvania, Inc., as of and for the years ended September 30, 2023 and 2022, and our report thereon dated January 31, 2024, which expressed an unmodified opinion on those financial statements, appears on pages 1 and 2. Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The Program Accomplishments for the year ended September 30, 2023, which is the responsibility of management, is presented for purposes of additional analysis, and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the financial statements, and, accordingly, we do not express an opinion or provide any assurance on it.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

King of Prussia, Pennsylvania January 31, 2024

# GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. PROGRAM ACCOMPLISHMENTS FOR THE YEAR ENDED SEPTEMBER 30, 2023

(UNAUDITED)
(SEE INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION)

Girl Scouts of Eastern Pennsylvania, Inc. (GSEP), operates as an independent, nonprofit organization chartered by Girl Scouts of the USA (GSUSA). GSEP's mission is to build girls of courage, confidence, and character, who make the world a better place in nine Pennsylvania counties: Berks, Bucks, Carbon, Chester, Delaware, Lehigh, Montgomery, Northampton, and Philadelphia. In fiscal year 2023 (October 1, 2022-September 30, 2023), GSEP provided the Girl Scout Leadership Experience (GSLE) to over 25,000 girls, with the help of more than 13,000 adult members.

#### **Program Accomplishments FY23**

Back on track. That is what FY23 felt like for the Girl Scouts of Eastern Pennsylvania. The headline: a 12% increase in Girl Membership, year over year, after a COVID-induced decline, marking two consecutive years of a significant upward trend. In FY23, Adult Membership was up 6% and Lifetime Membership was up 4%. These gains moved GSEP into the slot as sixth largest Girl Scout council in the nation, serving 5.5% of the available girl market.

Other successes include a record year for the Cookie Program, and for sponsorship and attendance at our signature event, Take the Lead. Programs and summer camp saw strong attendance.

As we look ahead to the future of Girl Scouting, we focus on evolving to meet more girls where they are through meaningful and relevant programs and are keenly focused on bringing the GSLE to girls in communities of the greatest need.

#### **Strategy and New Markets**

The GSEP team had two priority focus areas for FY23 recruitment: (1) launch a hyper-local regional strategy across our nine-county footprint, and (2) build new troops, especially in the K-3 age range.

Renewal for Member Year '23 (MY23) kicked off in April of 2022, with national marketing from Girl Scouts of the USA encouraging members to renew for the new year. GSEP also launched its own early renewal campaign with tiered incentives offered to Girl Scouts to renew through June. The Mission Delivery team organized the annual council-wide recruitment event called Meet Us at Rita's in September 2022. We started MY23 at 55% of our girl goal for the Member Year.

To customize our recruitment efforts to local needs, we analyzed communities where we had a lower market share. We identified the area with the greatest need as Philadelphia. We restructured staff so all communities had support, adding team members who live in the community they are serving. Over FY23 we achieved a total of 41% growth across Philadelphia compared to the prior year. The success resulted from increased local recruitment events and the launch of the first ever Girl Scouts camp in Philadelphia. The camp quickly filled its 500 available spots and had a waiting list.

To prioritize reaching girls in the K-3 age range, we coordinated a council-wide campaign in January through March 2023 with the goal of engaging schools and community locations, like libraries. We focused on grades K-3 to ensure families that may not have had the same opportunities to join Girl Scouts during COVID-19 had an easy path to get engaged. Our goal was to recruit 1,500 girls. At the end of March, we had recruited 2,066 girls, in 362 troops, 22 of which were newly formed in the spring.

# GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. PROGRAM ACCOMPLISHMENTS FOR THE YEAR ENDED SEPTEMBER 30, 2023 (CONTINUED)

(UNAUDITED)

(SEE INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION)

#### **Member and Community Excellence**

In FY23, GSEP girl membership was up another 12%, finishing the year at 25,178 girls. Adult Membership was up 6% to 9,598, and Lifetime Membership was up 4%, at 3,487. These gains moved GSEP into the slot as sixth largest Girl Scout council in the nation, serving 5.5% of the available girl market.

FY23 was the second year of GSEP's newly formed regional structure.

Region 1: Philadelphia County

Region 2: Berks County, Chester County, Delaware County

Region 3: Bucks County, Carbon County, Lehigh County, Northampton County, Montgomery County

Each region was led by a Regional Mission Delivery Director and included Community Engagement Specialists (CES), Volunteer Experience Specialists (VES), and Girl Experience Specialists (GES). This approach brings the Transformation Strategy to life with communities at the center.

CES are focused on membership goals for their Service Units and organized and attended recruitment events across the council while managing relationships with Service Unit leadership teams.

VES provide support for our nearly 13,000 adult volunteers and offered training for them to better serve their girls.

In MY23, our GES team developed a new focus on regional programming, to make sure programs and events were available for Girl Scouts across the council footprint. For the first time in a long time, programs were planned proportionally, based on the number of girl members. These programs will take place in late MY23 and MY24.

There remains a focus on Philadelphia, and in MY23 focus groups were conducted to find out more about girls who live in the city of Philadelphia, including what challenges they and their caregivers face, what they know about Girl Scouts and what they need from programs designed for them. This data is supporting how we approach our work in Philadelphia and will help to inform a new special project, called "Calling All Girl Bosses." Planning for this kicked off in MY23. It aims to increase access and engagement for middle and high school aged girls in Philadelphia.

The FY23 Fall Product Program exceeded goal by almost 14%, with Girl Scouts selling \$644,305 worth of nuts, candy and magazines, a 24% increase over last year's gross sales. More than 2,370 Girl Scouts took part, an increase of 16% over the prior year.

The FY23 Cookie Program ran from January 19 – March 12, and closed with a record high \$19,307,276 in gross revenue, \$903,474 above budget. The Per Girl Average (PGA) was 269, slightly below FY22's number of 294. 77% of registered Girl Scouts participated, or 14,313 girls. By comparison, in the previous year an average of 75.7% of registered Girl Scouts participated. While the season was a success from a revenue standpoint, it was not without challenges. GSUSA launched a new cookie, the Raspberry Rally, which was available to customers only online, not at traditional Cookie Booths. This caused confusion for the consumer and frustrations for Girl Scouts. Additionally, bakers did not keep up with demand, which led to negative feedback from troops and Girl Scouts, and dissatisfaction from some consumers. GSEP ended the season with a glut of leftover inventory, due to various factors,

# GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. PROGRAM ACCOMPLISHMENTS FOR THE YEAR ENDED SEPTEMBER 30, 2023 (CONTINUED)

(UNAUDITED)
(SEE INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION)

including troops holding onto too many cookies for fear of running out and GSEP facilitating troop to troop transfers instead of utilizing inventory at the council level.

In FY23, Fundraising at GSEP met 95% of its overall goal. All three Take the Lead fundraising events—Philadelphia, Berks County and Lehigh Valley—were held in-person. In each location, GSEP hosted a girl-led, fully produced event, attended by members of each respective community. As in prior years, each event recognized remarkable women, whose work and contributions to their region exemplifies the Girl Scout mission. In 2023, GSEP was proud to recognize 12 honorees, who were paired with high school-aged Girl Scouts for a shadow day and mentorship experience. Due to the generous support of corporate sponsors and individuals, and the commitment of our co-chairs, committees, and staff, Take the Lead fundraising reached 118% of its goal. In Fall 2022, GSEP hosted its inaugural Golf for Girl Scouts event at Stonewall Golf Club in Chester County, which raised almost \$42,000 and introduced the organization to many new members of the community. United Way efforts surpassed their fundraising goals and individual giving reached 96% of its fundraising goal. Furthermore, GSEP was chosen to participate in a workforce development grant, along with five other Girl Scout councils, through the Department of Labor to increase employment opportunities for historically underserved populations at our camp properties.

#### **Operational Excellence**

GSEP celebrated 572 Bronze Award Girl Scouts and held in-person award ceremonies for 135 Silver Award Girl Scouts and 63 Gold Award Girl Scouts.

2023 was the inaugural year for GSEP's Philly Camp, held in four locations across the city of Philadelphia: Northwest, Center City/South, Northeast and North. 511 girls registered for Philly Camp. Each attendee received a free week-long session, which included GSLE activities and a field trip. The Camp was featured on PHL-17.

GSEP's four resident camps and three-day camps served close to 3,700 Girl Scouts during summer 2023. There were 1,502 registrations for day camp, and 2,164 registrations for resident camp. Campers in grades K-3 made up 24% of all GSEP camp registrations, while campers in grades 4-5 made up 28%. Cadettes and older campers made up around 47% of camp registrations. The average age of all campers was 10.5 years; 9 years for day camp and 11 years for resident camp.

Girl Scouts Beyond Bars (GSBB) served 27 girls in 2023. An important life-changing program at GSEP for girls whose mothers are or were incarcerated, this program has been running since the 1990s. This year's events and activities included wildlife exploration and overnight camping at Camp Shelly Ridge.

On April 16, 2023, GSEP held the Women's Leadership Summit for 75 volunteers and local leaders. Held during national volunteer week, this event had keynote speaker author Tina Wells, who shared her "Elevation Approach" toward achieving work-life harmony. The event included a service project for the Laurel House, a local domestic violence shelter, and personal and professional development sessions on personal finance, fostering an inclusive culture, and art therapy.

# GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. PROGRAM ACCOMPLISHMENTS FOR THE YEAR ENDED SEPTEMBER 30, 2023 (CONTINUED) (UNAUDITED)

(SEE INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION)

GSEP attended the Girls Scouts' 56th National Council Session (NCS), held in Orlando, Florida in July. Our 16 Delegates and 3 Alternates were joined by 11 staff, and our top six Cookie Sellers. GSEP's proposed change to the Blue Book of Basic Documents – allowing virtual attendance at future NCS sessions, was presented, debated, and accepted. Delegates from every council across the nation and USA Girl Scouts Overseas were also in attendance. The session was followed by "Phenom by Girls Scouts" - a Girl Scouts extravaganza that included speakers, performers and more. The next NCS takes place in 2026 in Washington, D.C.

Adult Camping Weekend, organized by GSEP's Alumni Association was a big success in August 2023, with 150 participants attending from the GSEP footprint and well beyond. In total, the event raised more than \$23,000 for older girl scholarships.

Our F.A.L.L. (Fall Adult Leading and Learning) 2022-2023 event served 124 participants from all over GSEP for a day of learning, networking, and fun. There were more than 30 workshops for attendees. But it wasn't all work as attendees also had a camp-filled fun time getting prepared to serve girls.

The annual Volunteer Awards ceremony was at Camp Laughing Waters on November 9, 2022. It was a wonderful opportunity to thank Volunteers for all that they to do build girls of courage, confidence and character who make the world a better place. In 2022, 52 Volunteers and 13 Service Units were recognized for their exemplary service to GSEP. There were 12 numeral guard pics awarded, totaling 585 years of collective service to Girl Scouts. Eight Service Units received the CEO Award, which recognizes their efforts to achieve the council's goals and objectives of Service, Learning, and Growth in Membership Year 2022.

Retail introduced two new concepts: Luella the mobile shop van and a Build-A-Bear Workshop at Shelly Ridge.

#### **Functional Excellence**

The FY23 Operating Budget was bolstered by the success of the Cookie Program, and the three Take the Lead events surpassing goals. Both helped to put GSEP in a great financial position for the second half of the year. While GSEP camps did not reach their budgeted attendance goal, corresponding costs were also considered, and the impact was able to be absorbed. GSEP ended the year with a multiple six-figure income from operations for the second consecutive year.

Human Resources was incredibly active recruiting and onboarding new positions for the three-region realignment. For FY23 GSEP planned for 84 Full-Time and 9 Part-Time positions. The bulk of the hiring was done during quarters one & two, however, HR continued hiring into FY24 for the remaining open positions, some of which were newly created roles.

GSEP also hired a Chief Administrative Officer overseeing Human Resources and Property, and a Chief Information & Transformation Officer managing IT, Business Analytics, and Member Support.

# GIRL SCOUTS OF EASTERN PENNSYLVANIA, INC. PROGRAM ACCOMPLISHMENTS FOR THE YEAR ENDED SEPTEMBER 30, 2023 (CONTINUED) (UNAUDITED)

(SEE INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION)

In FY23, GSEP realized significant progress under the dynamic leadership of GSEP's first Chief Information and Transformation Officer. The strategic vision and initiatives undertaken the past year have allowed the organization to increase momentum in moving toward a more technologically mature and optimized state. A few notable achievements included completing major projects outlined by the IT Strategy Committee. These projects, emphasizing Microsoft Cloud technologies and improved security offerings, have positioned us well to accelerate and thrive in today's fast-paced tech landscape.

Data and business intelligence platforms have also seen positive changes, making it easier for us to get valuable insights. We've hired new staff to ensure we provide the best possible value for both our internal teams and external customers.

Renewed attention to both Member and customer support applications and processes has led to real improvements and has strengthened collaboration among our teams, increasing opportunities for troop placements in our local areas.

Several annual capital projects at GSEP camps provided significant improvements to the girl experience. Camp Mosey Wood received the replacement of 2 large, beautiful decking systems for four platform tent sites at Stonewood. Camp Shelly Ridge received a new roof for the Service Center, the addition of a Clivus Multrum bathroom facility at the site of the new platform tent unit, as well as a new picturesque window in the loft space of Smith Lodge. Camp Laughing Waters received a brand-new Horse Barn and extensive renovations to the interior and exterior of the Health Center. General maintenance projects were performed at Camps Shelly Ridge, Valley Forge, Mosey Wood and Wood Haven, and a maintenance vehicle was also purchased.

During 2023, GSEP secured a commitment for the Girl Adventure Place Campaign at Camp Mountain House in the amount of \$125,000 from Senator Nick Miller. Additionally, solicitations are pending for Camp Shelly Ridge for a second phase of the capital campaign to access the backend of the property, for a new well and swimming pool at Camp Wood Haven, and for the ongoing Girl Adventure Place campaign for Camp Mountain House.